

LEAN INTERNAL LOGISTICS

Cost reduction and increased performance with the 'pull-principle'

内部精益物流

通过拉动缩减成本及提高绩效



1
day

Shanghai, June 11th
09.00 am - 05.00 pm (1 day)
Language: Chinese
Fee: 2500 RMB

上海, 6月11日
上午9点到下午5点 (1天)
语言: 中文
学费: 2500元

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In manufacturing companies on average 10-20% of personnel costs are used on internal material supply and provision, and about 75% of operation activities are related to material handling. To support continuous production, the necessary material must also be in a synchronized flow, and in such a way that it is permanently available in pull operation. Synchronized flow of material means having the right material in the right quantity, at the right time, of the right quality, at the right place. Like in a supermarket, only those goods, which have actually been used, are refilled on the shelves. The aim of this seminar is to learn to shorten the lead times by sustainable reduction of all inventories and increasing inventory turnover.

Target Group: Plant Manager,
Logistics Managers,
Supply Chain & Logistics supervisor, Warehouse
Managers,
Lean or Industrial Manager & Engineers.

在制造企业中, 平均10%~20%的人力成本都耗费在内部物料的供应和线边的摆放上, 75%的运营活动与物料搬运相关。为了支持持续生产, 所必需的物料也必须同步的流动, 只有这样, 才能让物料永远触手可及。同步的物料流意味着要在正确的地方, 正确的时间, 得到正确数量和质量的物料。就像在超市中一样, 只有那些实际卖掉的货品才会补上货架。本研讨会的目的就是学习通过持续的降低库存和提高库存周转率, 从而缩短提前期。

参加人员: 工厂总经理
物流经理
供应链和物流主管, 仓库经理
精益或工业工程经理&程师

Benefits for your daily business:

- Learn the concept and system of Lean and synchronized flow of material and understand in the Kanban game the relationships of simplified production control.
- Learn how synchronized flow of material impacts your operations and improve performance in your production through the interaction of production and logistics systems: permanent delivery capability with minimum inventory.
- Learn how to reduce costs and shorten lead time by reducing inventory.

Agenda:

Start at 09.00 am - End at 05.00 pm

- > Concept and system of Lean and synchronized flow of material
- > Importance of supply chain formation in practice – system optimized versus flow-optimized
- > When and how is the introduction of supermarkets and buffers a good idea?
- > Production and withdrawal Kanban – container, card or electronic Kanban?
- > Exercise Kanban: selection and setting of control loops
- > Success factors for a lasting Kanban management

参加培训的收益:

- 学习精益和同步物料流的概念和体系, 并通过Kanban游戏理解简化生产控制的关系
- 学习同步物料流如何影响生产运营, 以及如何通过生产和物流系统的互动来改善绩效: 用最小的库存实现持久的交货能力
- 学习如何降低成本和通过降低库存来缩短提前期

日程:

上午 09.00 开始, 下午 05.00 结束

- > 精益和同步物料流的概念和体系
- > 供应链结构的重要性——系统优化与 流优化
- > 超市和安全库存在什么情况下适用?
- > 生产和取料看板 – 料箱, 卡片还是电子看板?
- > 看板练习: 控制循环的选择和设定
- > 可持续的看板管理的成功要素



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